Nederlandse Spoorwegen

VenW/DGMO-2009/5226

Algemene en Juridische Zaken

Postbus 2812 3500 GV Utrecht

Mr Roel Testroote Projectorganisatie HSL-Zuid PO Box 43 3500 AA Utrecht

Uw kenmerk

Ons kenmerk Jz/99.02.02.18/RE

Onderwerp Application/Registration Consortium

 $\mathsf{Telefoon}\ 030-235\ 58\ 68$

Telefax 030 - 2357700

Utrecht, 15 september 2000

Dear Mr. Testroote,

Herewith I have the pleasure of submitting on behalf of the consortium NS Reizigers B.V. ("NS Reizigers") and N.V. Koninklijke Luchtvaart Maatschappij ("KLM"), before 15.00 a.m. on the 15th of September 2000, three original Applications with four copies relating to the (1) Domestic Contract (2) International Contract and the (3) Combined Contract.

Moreover, as expressed in the fax of today at 14.00 p.m., NS Reizigers and KLM have agreed on a Memorandum of Understanding with National Express Group PLC ("NX"). NX will cooperate closely and support the NSR/KLM bid. NX will not therefore be bidding in its own right.

We would like to request a duly dated and signed confirmation of receipt.

Sincerely,

Mw. Mr. Drs. W.P. Elzinga

Advocaat

Vew 10GM0-2009/5226.01

Appendix D: Request for Qualification

Part A: Information about the Applicant

The answers to these questions should be provided by the duly authorised officer of the Applicant. In cases where an Applicant is a consortium, the duly authorised officers of all consortium partners must duly answer these questions.

A 1 Applicant

Name	Consortium NSR - KLM
Authorised Officer	NSR: Drs. Ir. J.W. Huisinga
	KLM: Drs. L.M. van Wijk
	KLM: Drs. R.J.N. Abrahamsen

A 2 In case the Applicant is a consortium, who are, or will be, the shareholders in the Applicant?

Company Name	(Intended) Percentage holding
NSR	90 %
KLM	10%

A 3	Applicant's perso	n for contact purpose	(also in case the	Applicant is a consortium)
-----	-------------------	-----------------------	-------------------	----------------------------

Name	Drs. M.P. Spaargaren
Address	Postbus 2025 IV 5 k 26 3500 HA Utrecht the Netherlands
Telephone	+ 31 30 235 6130
Fax	+ 31 30 235 8012
E-mail	mp.spaargaren@reizigers.ns.nl

A 4 What is the actual, or if applicable proposed, legal status of the Applicant?

The legal status of the entity - provided it has won the tender - has yet to be determined, but will be a 'vennootschap' (probably a B.V.) or a limited partnership ("CV") under Dutch la The single purpose company will meet all the transparency and other relevant criteria of th Dutch State.

A 5 Where the Applicant is a consortium, an outline of the method for governing the relationships between each consortium partner should be provided.

The relationship between the consortium partners is described in a Memorandum of understanding between the two Parties ("MOU"). Relevant parts of this MOU can be disclosed to the State upon request to show the intended share holding percentage, the 'zeggenschapsverhoudingen' in the Executive and Supervisory board, and the objectives and goals of the venture.

Currently the Applicant is negotiating with a third party the details of which will be disclosed after receipt of the ITT.

Part B: Information about each consortium partner (as identified at question A 1). Each consortium partner should complete questions B 1 to B 3 (on separate copies) and

provide the information relevant to their roles as set out in parts C and D.

B 1 Details of the company

Registered name	NS Reizigers B.V.
Current trading name	NS Reizigers/Nederlandse Spoorwegen
(if different) Previous trading name	n.a.
Registered address	Laan van Puntenburg 100, 3511 ER Utrecht, the Netherlands
Authorised Officer	Drs.Ir. J.W. Huisinga
Telephone	+ 31 30 235 4500
Facsimile	+ 31 30 235 7130
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl

Type of organisation

A company with limited liability active in the public transport sector

Country of registration: The Netherlands

	r 		
Registered number	30124362 (Trade Reg.)	Year of registration	1995

B 1 Details of the company

Registered name	Koninklijke Luchtvaart Maatschappij N.V. The company may
	add to its name the words "KLM Royal Dutch Airlines" or
	the literal translation thereof in another language.
Current trading name	Koninklijke Luchtvaart Maatschappij N.V.
	KLM
(if different)	not applicable
Previous trading name	
Registered address	Amsterdamseweg 55, 1182 GP Amstelveen, the Netherlands
Authorised Officer	Drs. L.M. van Wijk
	Drs. R.J.N. Abrahamsen
	Mr. C. van Woudenberg
	Drs. Ing. P.F. Hartman
Telephone	020-6499123
Facsimile	020-6488096
E-mail	
	<u> </u>

Type of organisation

a company with limited liability

Country of registration:

Registered number	33014286	Year of registration	1920

VenW/DQM6_2009/5226.02

REQUEST FOR QUALIFICATION

NSR – KLM for HSL-Zuid Combined Contract Domestic/International

- Original -

Appendix D: Request for Qualification

Part A: Information about the Applicant

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A 1 Applicant

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Authorised Officer	NSR: Drs. Ir. J.W. Huisinga
	KLM: Drs. L.M. van Wijk
	KLM: Drs. R.J.N. Abrahamsen

A 2 In case the Applicant is a consortium, who are, or will be, the shareholders in the Applicant?

Company Name	(Intended) Percentage holding
NSR	90 %
KLM	10%

A 3 Applicant's person for contact purpose (also in case the Applicant is a consortium)

Drs. M.P. Spaargaren	
Postbus 2025	
the Netherlands	
+ 31 30 235 6130	
+ 31 30 235 8012	
mp.spaargaren@reizigers.ns.nl	
	Postbus 2025 IV 5 k 26 3500 HA Utrecht the Netherlands + 31 30 235 6130 + 31 30 235 8012

A 4 What is the actual, or if applicable proposed, legal status of the Applicant?

The legal status of the entity - provided it has won the tender - has yet to be determined, but will be a 'vennootschap' (probably a B.V.) or a limited partnership ("CV") under Dutch la The single purpose company will meet all the transparency and other relevant criteria of th Dutch State.

A 5 Where the Applicant is a consortium, an outline of the method for governing the relationships between each consortium partner should be provided.

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the 'zeggenschapsverhoudingen' in the Executive and Supervisory board, and the objectives and goals of the venture.

Currently the Applicant is negotiating with a third party the details of which will be disclosed after receipt of the ITT.

Part B: Information about each consortium partner (as identified at question A 1).

Each consortium partner should complete questions B 1 to B 3 (on separate copies) and provide the information relevant to their roles as set out in parts C and D.

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Authorised Officer	Drs.Ir. J.W. Huisinga
Telephone	+ 31 30 235 4500
Facsimile	+ 31 30 235 7130
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl

Type of organisation

A company with limited liability active in the public transport sector

Country of registration: The Netherlands

Registered number	30124362 (Trade Reg.)	Year of registration	1995

B 1 Details of the company

Registered name	Koninklijke Luchtvaart Maatschappij N.V. The company may
	add to its name the words "KLM Royal Dutch Airlines" or
	the literal translation thereof in another language.
Current trading name	Koninklijke Luchtvaart Maatschappij N.V.
	KLM
(if different)	not applicable
Previous trading name	
Registered address	Amsterdamseweg 55, 1182 GP Amstelveen, the Netherlands
Authorised Officer	Drs. L.M. van Wijk
	Drs. R.J.N. Abrahamsen
	Mr. C. van Woudenberg
	Drs. Ing. P.F. Hartman
Telephone	020-6499123
Facsimile	020-6488096
E-mail	

Type of organisation

a company with limited liability

Country of registration:

Registered number	33014286	Year of registration	1920

B 2 Parent of consortium partner company

Is the company in B 1 a subsidiary of another organisation? x Yes - No

If yes, please provide:

Name of parent company	NS Groep N.V.
What interest does the parent company have in the company in B 1	100% shareholder

For each parent of the consortium partner please supply details specified in B 1.

B 3 Describe the nature of the business and the services which the company at B 1 provides.

We would like to refer to our yearly reports attached as appendices, which describe the activities of NS Groep in general and NS Reizigers in particular.

NS Reizigers B.V. (NSR) has very considerable experience and wide expertise in the (rail)transport of large flows of passengers on a very complex rail network and heavily utilised infrastructure in (and to and from) the Netherlands.

NSR provides also a number of related services: the Treintaxi concept and Odesseycard (integrated travel service) of NSR-daughter Transvision, OVR (travelinformation on all public transport in the Netherlands), the distribution of tickets and related services through personal sales and automatic vending machines, on board catering services (provided by subcontractor Albron Rail catering)

NSR has also proved that through Thalys Nederland N.V. it can develop and operate high speedtrain services between Amsterdam, Brussels and Paris in cooperation with SNCB and SNCF.

B 1 (for B 2) Details of the company (parent company of NS Reizigers B.V.)

Registered name	NS Groep N.V.		
Current trading name	NS Groep N.V.		
(if different)	n.a.		
Previous trading name Registered address	Laan van Puntenburg 100, 3511 ER Utrecht, the Netherlands		
Authorised Officer	Drs. Ir. J.W. Huisinga	ı	
Telephone	+ 31 30 235 4500		
Facsimile	+ 31 30 235 7130		
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl		
Type of organisation			
Holding Company			
Country of registration	The Netherlands		
	30012558 (Trade Reg.)	Year of registration	1995

B 1 (for B 2) Details of the company (parent company of KLM)

Registered name	not applicable		
0 1			
Current trading name			
(if different)			
Previous trading name			
Registered address			
Authorised Officer			
Telephone			
Facsimile			
E-mail			
Type of organisation			
Country of registration			
Registered number		Year of registration	

Part C: Pre-qualification criteria

C 1 Exclusion

The Applicant and each consortium partner should respond accordingly to the following questions regarding its corporate activities.

I declare that I am not a:

- a) person or legal entity in a state of bankruptcy or liquidation, which has ceased its business
 activities, or which is the subject of a moratorium or a settlement or in a similar situation as a
 result of a similar procedure under national laws or regulations;
- person or legal entity which is subject to a bankruptcy application or forms the subject of a
 procedure for a moratorium or settlement, or a similar procedure under national laws or
 regulations;
- c) person or legal entity which, by virtue of a judgement which has become final and conclusive, has been found guilty of an offence which raises doubts about the professional integrity of the Applicant, its shareholders, or member(s);
- d) person or legal entity which has committed a grave error in the performance of their profession, determined on any grounds for which the State can make a reasonable case;
- e) person or legal entity which has not met its obligations with regard to the payment of social security contributions, in accordance with the legal requirements in the country in which it is established or those of the Netherlands;
- f) person or legal entity which has not met its obligations with regard to the payment of taxes, in accordance with the legal requirements in the country in which it is established or those of the Netherlands; or
- g) person or legal entity which has been guilty of making false statements in the provision of information, including statements made for the purpose of an Application and the information submitted on the basis thereof.

Authorised officer(s)	Company name	Sittleture(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	
Drs. L.M. van Wijk	KLM	fran
Drs. R.J.N. Abrahamsen	KLM	Khhe

C 2 The Applicant and, in the case of a consortium, each of the consortium partners should complete the following declaration.

I declare that:

- a) I have applied in this qualification procedure only once and I am not an Applicant in my own right or consortium partner of another Applicant;
- b) I do not and will not have a conflict of interest that gives rise, or will give rise, to an unfair advantage against another Applicant;
- c) I have not and/or will not collude with any other Applicant at any point during the tender process;
- d) I will co-operate with any integrity study carried out by or on behalf of the State.

Authorised officer(s)	Company name	Signature(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Mush
Drs. L.M. van Wijk	KLM	Many.
Drs. R.J.N. Abrahamsen	KLM	Khlyar

C 3 Minimum requirements

The Applicant and each consortium partner should respond accordingly to the following questions.

I declare that the Applicant:

- a) contains at least one Registered Party (see Appendix A, Important Definitions);
- b) is a consortium of which each of its members have committed to at least 5% of the consortium's future equity base;
- c) does not include a rolling stock manufacturer nor that any member is part of an industrial group containing a rolling stock manufacturer¹;
- d) does not contain more than one of the Thalys Partners (see Appendix A, *Important Definitions*), either directly or indirectly (through companies belonging to the same Industrial Group (see Appendix A, *Important Definitions*) as one of the Thalys Partners);
- e) does not include more than two of the transport companies along the HSL-Zuid Corridor (see Appendix A, *Important Definitions*);
- f) does not contain a member that is directly or indirectly² a member of another Applicant³.

Authorised officer(s)	Company name	Signature(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Mult
Drs. L.M. van Wijk	KLM	Avan
Drs. R.J.N. Abrahamsen	KLM	Thuras

¹ In case an Applicant, or a member of a consortium applying for qualification, is part of an Industrial Group (see Appendix A, *Important Definitions*) that contains a rolling stock manufacturer, the Applicant must satisfy the State that there will be no conflict of interest in relation to rolling stock procurement;

² If shares are held in a company bidding with another consortium, compensation may be granted by the State provided less than 5% of the shares are held and the Applicant can demonstrate that the relationship is solely of a financial nature.

³ Notwithstanding the possibility that an Applicant may have a different consortium composition for each contract offered.

Ven W/DGMO-2009/5226.03

REQUEST FOR QUALIFICATION

NSR – KLM for HSL-Zuid International Contract

– Original –

Appendix D: Request for Qualification

Part A: Information about the Applicant

The answers to these questions should be provided by the duly authorised officer of the Applicant. In cases where an Applicant is a consortium, the duly authorised officers of all consortium partners must duly answer these questions.

A 1 Applicant

Name	Consortium NSR - KLM	
Authorised Officer	NSR: Drs. Ir. J.W. Huisinga KLM: Drs. L.M. van Wijk	
	KLM: Drs. R.J.N. Abrahamsen	

A 2 In case the Applicant is a consortium, who are, or will be, the shareholders in the Applicant?

Company Name	(Intended) Percentage holding
NSR	90 %
KLM	10%

Name	Drs. M.P. Spaargaren	
Address	Postbus 2025	
	IV 5 k 26	
	3500 HA Utrecht	

Applicant's person for contact purpose (also in case the Applicant is a consortium)

	IV 5 k 26 3500 HA Utrecht the Netherlands
Telephone	+ 31 30 235 6130
Fax	+ 31 30 235 8012
E-mail	mp.spaargaren@reizigers.ns.nl

A 4 What is the actual, or if applicable proposed, legal status of the Applicant?

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disclosed after receipt of the ITT.	
• •	

Part B: Information about each consortium partner (as identified at question A 1).

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B 1 Details of the company

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(if different)	n.a.
Previous trading name	
Registered address	Laan van Puntenburg 100, 3511 ER Utrecht, the Netherlands
Authorised Officer	Drs.Ir. J.W. Huisinga
Telephone	+ 31 30 235 4500
Facsimile	+ 31 30 235 7130
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl

Type of organisation

A company with limited liability active in the public transport sector

Country of registration: The Netherlands

Registered number	30124362 (Trade Reg.)	Year of registration	1995

B 1 Details of the company

Registered name	Koninklijke Luchtvaart Maatschappij N.V. The company may		
	add to its name the words "KLM Royal Dutch Airlines" or		
	the literal translation thereof in another language.		
Current trading name	Koninklijke Luchtvaart Maatschappij N.V.		
	KLM		
(if different)	not applicable		
Previous trading name			
Registered address	Amsterdamseweg 55, 1182 GP Amstelveen, the Netherlands		
Authorised Officer	Drs. L.M. van Wijk		
	Drs. R.J.N. Abrahamsen		
	Mr. C. van Woudenberg		
	Drs. Ing. P.F. Hartman		
Telephone	020-6499123		
Facsimile	020-6488096		
E-mail			

Type of organisation

a company with limited liability

Country of registration:

Registered number	33014286	Year of registration	1920

B 2 Parent of consortium partner company

Is the company in B 1 a subsidiary of another organisation? x Yes - No

If yes, please provide:

Name of parent company	NS Groep N.V.
What interest does the parent company have in the company in B 1	100% shareholder

For each parent of the consortium partner please supply details specified in B 1.

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B 1 (for B 2) Details of the company (parent company of NS Reizigers B.V.)

Registered name	NS Groep N.V.			
Current trading name	NS Groep N.V.			
(if different) Previous trading name	n.a.			
Registered address	Laan van Puntenburg	g 100, 3511 ER Utrecht,	the Netherlands	
Authorised Officer	Drs. Ir. J.W. Huising	a		
Telephone	+ 31 30 235 4500	+ 31 30 235 4500		
Facsimile	+ 31 30 235 7130			
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl			
Type of organisation				
Holding Company				
Country of registration	The Netherlands			
Registered number	30012558 (Trade Reg.)	Year of registration	1995	

B 1 (for B 2) Details of the company (parent company of KLM)

Registered name	not applicable
Current trading name	
(if different)	
Previous trading name	
Registered address	
Authorised Officer	
Telephone	
Facsimile	
E-mail	
Type of organisation	
Country of registration	
Registered number	Year of registration

Part C: Pre-qualification criteria

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- person or legal entity which is subject to a bankruptcy application or forms the subject of a
 procedure for a moratorium or settlement, or a similar procedure under national laws or
 regulations;
- c) person or legal entity which, by virtue of a judgement which has become final and conclusive, has been found guilty of an offence which raises doubts about the professional integrity of the Applicant, its shareholders, or member(s);
- d) person or legal entity which has committed a grave error in the performance of their profession, determined on any grounds for which the State can make a reasonable case;
- e) person or legal entity which has not met its obligations with regard to the payment of social security contributions, in accordance with the legal requirements in the country in which it is established or those of the Netherlands;
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Authorised officer(s)	Company name	Sympature(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Mu 44-
Drs. L.M. van Wijk	KLM	Then
Drs. R.J.N. Abrahamsen	KLM	Fhlen

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Authorised officer(s)	Company name	Singleture(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Mung
Drs. L.M. van Wijk	KLM	ALA L
Drs. R.J.N. Abrahamsen	KLM	1 thus

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		//	W//
Authorised officer(s)	Company name	Sign	fure(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.		W T
Drs. L.M. van Wijk	KLM	1	/ /
Drs. R.J.N. Abrahamsen	KLM	1	Mer

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REQUEST FOR QUALIFICATION

NSR – KLM for HSL-Zuid Domestic Contract

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Appendix D: Request for Qualification

Part A: Information about the Applicant

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A 1 Applicant

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Authorised Officer	NSR: Drs. Ir. J.W. Huisinga KLM: Drs. L.M. van Wijk KLM: Drs. R.J.N. Abrahamsen	

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KLM	10%
<u>,</u>	

A 3	Applicant's person	for contact purpose	(also in case th	ne Applicant i	is a consortium)
-----	--------------------	---------------------	------------------	----------------	------------------

Name	Drs. M.P. Spaargaren	<u></u>
Address	Postbus 2025	
	IV 5 k 26	
	3500 HA Utrecht	
	the Netherlands	
Telephone	+ 31 30 235 6130	
Fax	+ 31 30 235 8012	
E-mail	mp.spaargaren@reizigers.ns.nl	

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objectives and goals of the venture.

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Telephone	+ 31 30 235 4500
Facsimile	+ 31 30 235 7130
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl

Type of organisation

A company with limited liability active in the public transport sector

Country of registration: The Netherlands

			
Registered number	30124362 (Trade Reg.)	Year of registration	1995

B 1 Details of the company

Registered name	Koninklijke Luchtvaart Maatschappij N.V. The company may add to its name the words "KLM Royal Dutch Airlines" or the literal translation thereof in another language.
Current trading name	Koninklijke Luchtvaart Maatschappij N.V. KLM
(if different) Previous trading name	not applicable
Registered address	Amsterdamseweg 55, 1182 GP Amstelveen, the Netherlands
Authorised Officer	Drs. L.M. van Wijk Drs. R.J.N. Abrahamsen Mr. C. van Woudenberg Drs. Ing. P.F. Hartman
Telephone	020-6499123
Facsimile	020-6488096
E-mail	

Type of organisation

a company with limited liability

Country of registration:

Registered number	33014286	Year of registration	1920

B 2 Parent of consortium partner company

Is the company in B 1 a subsidiary of another organisation? x Yes - No

If yes, please provide:

Name of parent company	NS Groep N.V.
What interest does the parent company have in the company in B 1	100% shareholder

For each parent of the consortium partner please supply details specified in B 1.

B 3 Describe the nature of the business and the services which the company at B 1 provides.

We would like to refer to our yearly reports attached as appendices, which describe the activities of NS Groep in general and NS Reizigers in particular. NS Reizigers B.V. (NSR) has very considerable experience and wide expertise in the (rail)transport of large flows of passengers on a very complex rail network and heavily utilised infrastructure in (and to and from) the Netherlands.

NSR provides also a number of related services: the Treintaxi concept and Odesseycard (integrated travel service) of NSR-daughter Transvision, OVR (travelinformation on all public transport in the Netherlands), the distribution of tickets and related services through personal sales and automatic vending machines, on board catering services (provided by subcontractor Albron Rail catering)

NSR has also proved that through Thalys Nederland N.V. it can develop and operate high speedtrain services between Amsterdam, Brussels and Paris in cooperation with SNCB and SNCF.

Details of the company (parent company of NS Reizigers B.V.) B 1 (for B 2)

Registered name	NS Groep N.V.		
Current trading name	NS Groep N.V.		
(if different) Previous trading name	n.a.		
Registered address	Laan van Puntenburg 100, 3511 ER Utrecht, the Netherlands		
Authorised Officer	Drs. Ir. J.W. Huisinga		
Telephone	+ 31 30 235 4500		
Facsimile	+ 31 30 235 7130		
E-mail	(of contact person): mp.spaargaren@reizigers.ns.nl		
Type of organisation			
Holding Company			
Country of registration	The Netherlands		
Registered number	30012558 (Trade Reg.) Year of registration 1995		

I/We confirm that the authorised officer named in A 3 is authorised to act as the principal contact person on behalf of this/these companies in dealings with the State related to the tender of the HSL-Zuid transport contracts, as set out in this Qualification Document.

B 1 (for B 2) Details of the company (parent company of KLM)

Registered name	not applicable
Current trading name	
(10, 1100	
(if different)	
Previous trading name	
Registered address	
Authorised Officer	
Authorised Officer	
Telephone	
Facsimile	
E-mail	
Type of organisation	
Country of registration	
Registered number	Year of registration

Part C: Pre-qualification criteria

C 1 Exclusion

The Applicant and each consortium partner should respond accordingly to the following questions regarding its corporate activities.

I declare that I am not a:

- a) person or legal entity in a state of bankruptcy or liquidation, which has ceased its business activities, or which is the subject of a moratorium or a settlement or in a similar situation as a result of a similar procedure under national laws or regulations;
- b) person or legal entity which is subject to a bankruptcy application or forms the subject of a procedure for a moratorium or settlement, or a similar procedure under national laws or regulations;
- c) person or legal entity which, by virtue of a judgement which has become final and conclusive, has been found guilty of an offence which raises doubts about the professional integrity of the Applicant, its shareholders, or member(s);
- d) person or legal entity which has committed a grave error in the performance of their profession, determined on any grounds for which the State can make a reasonable case;
- e) person or legal entity which has not met its obligations with regard to the payment of social security contributions, in accordance with the legal requirements in the country in which it is established or those of the Netherlands;
- f) person or legal entity which has not met its obligations with regard to the payment of taxes, in accordance with the legal requirements in the country in which it is established or those of the Netherlands; or
- g) person or legal entity which has been guilty of making false statements in the provision of information, including statements made for the purpose of an Application and the information submitted on the basis thereof.

submitted on the busis t		MA)
Authorised officer(s)	Company name	Signature(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Mung
Drs. L.M. van Wijk	KLM	Augs
Drs. R.J.N. Abrahamsen	KLM	Zhlire

C 2 The Applicant and, in the case of a consortium, each of the consortium partners should complete the following declaration.

I declare that:

- a) I have applied in this qualification procedure only once and I am not an Applicant in my own right or consortium partner of another Applicant;
- b) I do not and will not have a conflict of interest that gives rise, or will give rise, to an unfair advantage against another Applicant;
- c) I have not and/or will not collude with any other Applicant at any point during the tender process;
- d) I will co-operate with any integrity study carried out by or on behalf of the State.

Authorised officer(s)	Company name	Safature(s)
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	Human
Drs. L.M. van Wijk	KLM	the
Drs. R.J.N. Abrahamsen	KLM	then

C 3 Minimum requirements

The Applicant and each consortium partner should respond accordingly to the following questions.

I declare that the Applicant:

- a) contains at least one Registered Party (see Appendix A, Important Definitions);
- b) is a consortium of which each of its members have committed to at least 5% of the consortium's future equity base;
- c) does not include a rolling stock manufacturer nor that any member is part of an industrial group containing a rolling stock manufacturer¹;
- d) does not contain more than one of the Thalys Partners (see Appendix A, *Important Definitions*), either directly or indirectly (through companies belonging to the same Industrial Group (see Appendix A, *Important Definitions*) as one of the Thalys Partners);
- e) does not include more than two of the transport companies along the HSL-Zuid Corridor (see Appendix A, *Important Definitions*);
- f) does not contain a member that is directly or indirectly² a member of another Applicant³.

Authorised officer(s)	Company name	Signature(s),
Drs. Ir. J.W. Huisinga	NS Reizigers B.V.	All yes of
Drs. L.M. van Wijk	KLM	The bound
Drs. R.J.N. Abrahamsen	KLM	Khhan
		,

¹ In case an Applicant, or a member of a consortium applying for qualification, is part of an Industrial Group (see Appendix A, *Important Definitions*) that contains a rolling stock manufacturer, the Applicant must satisfy the State that there will be no conflict of interest in relation to rolling stock procurement;

² If shares are held in a company bidding with another consortium, compensation may be granted by the State provided less than 5% of the shares are held and the Applicant can demonstrate that the relationship is solely of a financial nature.

³ Notwithstanding the possibility that an Applicant may have a different consortium composition for each contract offered.